# Multi-criteria decision-making in civil engineering – A PROMETHEE way

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# Summary

- Introduction
- Research background
- Methodology
- Results and discussion
- Conclusions

#### Introduction

- Planning the most important phase of decision-making process in civil engineering
- Quality decision-making based on stakeholders' collaboration is crucial in civil engineering project's early stages.

- Challenging for several reasons:
  - Specific conditions of construction industry
  - Investors' desires and attitudes
  - Influence of various socio-economic and environment aspects



#### **Goals and objectives**

- The main objectives are:
  - To identify papers published in journals (indexed in Scopus and WoS) that use PROMETHEE method for solving various problems in civil engineering, construction industry, and construction project management
  - To create distribution of identified papers across the years
  - To create distribution of identified papers across the research areas
  - To create distribution of identified papers across the published journals
- The main goal is:
  - To identify problems that are mostly solved with PROMETHEE method
  - To identify future challenges and research opportunities



### **Research background**

• In general, Civil engineering sub-disciplines are:

 Hidrotechnical Engineering, Geotechnical Engineering, Traffic and Transportation, Structural Engineering, and Construction Management

According to PMI (2013), project management involves 10 managerial fields

(Time, Cost, Quality, Procurement, Scope,

Human resources, Communications, Integration, Risk, Stakeholder)

Decisions drive projects!
 Critical success factor

# **Construction Project Life-Cycle**



# Achieving value in construction projects



Source: Kelly, J., Male, S., Graham, D. (2004)



#### **Research background**

#### • Grimble and Wellard (1997):

"Stakeholders are any group of people, organized or not organized, who share a common interest or stake in a particular issue or system."

#### Involving stakeholders in the decision-making process

(Alvarez-Carillo 2010, Jajac 2009, Leyva-Lopez 2010, Macharis et al. 2004, Macharis et al. 2010, Macharis et al. 2012, Marović 2013, etc.)

#### Application of multi-criteria methods to planning and management in the field of civil engineering

(Jajac et al. 2009, Jajac et al. 2012, Jajac et al. 2013, Marović 2013, Marović et al. 2014, Marović et al. 2015, Marović and Hanak, 2017, Jajac et al. 2019)



# Methodology

- Databases: Scopus and Web of Science (WoS)
- Search:
  - "Title/Abstract/Keywords" field with keywords PROMETHEE, civil engineering, construction industry, construction project management and their syntax derivatives
  - Only journal papers published from 2000 to 03/2020



The systematic literature review workflow



#### PROMETHEE AND

- Civil engineering.....Scopus = 17 papers; WoS = 11 papers
- Construction industry.....Scopus = 244 papers; WoS = 228 papers
- Construction project management..... Scopus = 26 papers; WoS = 17 papers



The distribution of PROMETHEE published papers in Scopus and WoS across the years



- During the screening, both sets were checked in order to filter duplicates and off-topic ones
- Such resulted into the total of 123 papers
  - Civil engineering & Construction industry & Construction project management
    - Hidrotechnical Engineering, Geotechnical Eng., Traffic and Transportation, Structural Eng., Construction Management
    - Phases of construction project throughout the life-cycle



The distribution of PROMETHEE published papers in Scopus and WoS across the years



#### **Civil Engineering**





#### **Project life-cycle**

<ul> <li>Concept phase</li> </ul>	0
<ul> <li>Definition phase</li> </ul>	18
<ul> <li>Planning phase</li> </ul>	62
<ul> <li>Execution phase</li> </ul>	3
<ul> <li>Closeout phase</li> </ul>	0
Whole life-cycle	40



13

- Croatian Operational Research Review (8)
- Sustainability (7)
- Water Resources Management (4)
- Journal of Cleaner Production (3)
- Expert Systems with Applications (3)
- Transportation Research Part D: Transport and Environment (3)
- Water (3)
- ASCE-ASME Journal of Risk and Uncertainty in Engineering Systems, Part A: Civil Engineering (2)
- Asian Journal of Shipping and Logistics (2)
- Journal of Advanced Transportation (2)
- Journal of Civil Engineering and Management (2)
- Journal of Environmental Management (2)
- Journal of Management in Engineering (2)
- Tehnicki Vjesnik (2)
- Transport Policy (2)

## Conclusions

- In short:
  - Various problems that occur in the sub-discipline Construction Management are frequently solved with PROMETHEE
  - Mostly, PROMETHEE is used in Planning phase of construction projects and as a part of whole decision support frameworks
  - As it is used for solving problems regarding construction management, traffic and transportation, and water issues, the journals aim either for method development and/or applications of the method in specific surroundings/problems
  - Almost all papers deal with improving the surroundings in more sustainable way
- This paper provides a useful reference for researchers and practitioners interested in the application of PROMEETHEE as a tool for decision-making in civil engineering



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